City of Kingston Municipal Public Health and Wellbeing Plan 2021-25 Year 3 Action Plan 2023-24

Priorities of Council's Municipal Public Health and Wellbeing Plan (MPHWP) 2021-2025 closely align with the Council Plan 2021-25. As such, a broad range of strategies and action plans across the organisation, work towards delivering on the goals and objectives set out in the MPHWP.

This Year 3 Action Plan combines Council's social action plans into one. It brings together actions for different population groups and priorities of our community to help Kingston be a connected, resilient and sustainable community.

It is important to note that the Year 3 Action Plan is not an exhaustive list of every health and wellbeing action that Council delivers. Health and wellbeing actions are embedded in the day-to-day operations of many Council departments and their partners. As such, the actions in the Year 3 Action Plan are either new, high profile/impact or have a signature budget. Whilst actions are listed in the goal and objective related to their main purpose, they may also contribute positive health outcomes in other goals and objectives.

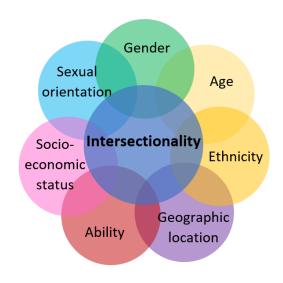
Intersectional approach

The preparation of the MPHWP 2021-2025 included research and analysis of health data through an intersectional lens.

The action plan overall takes a whole of community and life course approach. However, to address issues of inequity, recognised through this intersectional analysis, certain population groups are identified for particular actions.

Intersectionality refers to the way that different characteristics of a person can potentially expose them to multiple layers of discrimination and marginalisation¹.

Aspects of a person's identity can include social characteristics such as age, gender identity, ethnicity, mental health and socioeconomic status. This can then lead to inequities such as poorer access to services and health outcomes.



The intersectional lens and inequities experienced by different population groups will be factored into the planning and delivery of the actions. This enables specific approaches to be implemented to ensure barriers are reduced and equitable access for participation is provided.

The font of target groups appearing often in the action plan are presented in the following colours: Aboriginal & Torres Strait Islander people, Children, LGBTQIA+, Low income, Men, Multicultural people, Older people, People with disabilities, Young people and Women.

Monitoring and reporting

Yearly reviewing and reporting on the progress of the actions in this Action Plan will be implemented. Outputs and outcomes will be reviewed to understand where change in our community has been made under the MPHWP objectives. We will learn from our successes and challenges experienced and adapt our actions in the next year's Action Plan to respond to emerging community needs.

¹ State Government of Victoria, 2021, *Understanding intersectionality*, https://www.vic.gov.au/understandingintersectionality

Goal 1. A healthy and well community

Kingston is a place that creates opportunities for all people to achieve optimal mental, physical and social wellbeing throughout all stages of life.

1.1 Increase participation in physical activity

Actions	Lead Department	Partner	Target groups for addressing equity and inclusion
1.1.1 Support groups to provide physical activity opportunities to the community, such as new walking groups and activity classes.	 Inclusive Communities 	 Better Health Network Heart Foundation Active Kingston Community Centres & Neighbourhood Houses 	Older peopleMenLow income
1.1.2 Support Kingston's sporting clubs to participate in the 'Healthy Sports Clubs Framework' in partnership with the Better Health Network.	Better Health Network	 Active Kingston Inclusive Communities Sporting Clubs and Associations 	 Young people Women People living with mental illhealth LGBTQIA+ People with disabilities
1.1.3 Promote health and wellbeing messages and local activities linked to significant health weeks such as 'Ride to School Day' and 'Men's Health Week' through Council's media channels.	Inclusive Communities	 Advocacy, Communications & Engagement Women's Health in the South East Community Centres & Neighbourhood Houses 	MenWomen
1.1.4 Support young children to develop bike skills through an expanded bike education program for kindergartens (VicHealth Local Government Partnership).	Infrastructure		• Children
1.1.5 Provide bike education and refresher programs for older people to increase their cycling participation.	 Infrastructure 		Older people
1.1.6 Improve club capacity to provide a welcoming and inclusive environment for women and girls (VicHealth Local Government Partnership).	 Inclusive Communities 	Active KingstonBetter Health Network	• Women
1.1.7 Investigate partnership opportunities with Reclink to improve physical and mental health and social connection for diverse groups.	 Inclusive Communities 	ReclinkActive Kingston	Young PeopleOlder people

1.1.8 Increase and promote local sport and recreation	Youth Services	Better Health Network Young People
activities to young people (VicHealth Local Government		Inclusive Communities
Partnership and VicHealth JumpStart project).		Active Kingston
1.1.9 Engage with Proud 2 Play to explore opportunities to	 Active Kingston 	Inclusive Communities LGBTQIA+
deliver local events such as Come and Try or Park Life.		Advocacy, Communications
		& Engagement

Progress the development of the Kingston Play Spaces and Active Recreation Strategy (2023-30), including implementing a program of playground renewals to ensure quality spaces for our community.	 Children Young people Older people People with disabilities Women
Develop the detailed design for the new Aquatic facility and commence procurement for the construction contract, ensuring the future health and wellbeing of our community.	 Inclusive Communities Community reference group
Finalise the Walking and Cycling Plan to set the program of works for future years to develop and advance walking and cycling as a means of travel in the City of Kingston.	 Children Young people Older people Low income People with disabilities Women
Provide bike education facilitator training to Kingston school staff to support bike education programs throughout Kingston. • Infrastructure	Kingston school staff Children

1.2 Increase healthy eating

Actions	Lead	Partner	Target groups
1.2.1 Work with Neighbourhood Houses, Community Centres and welfare organisations to deliver healthy eating workshops.	 Inclusive Communities 	 Community Centres & Neighbourhood Houses Community welfare organisations 	Multicultural peopleLow income
1.2.2 Support Council teams to embed healthy food and drink policies in Council operated places, programs and activities.	Better Health Network	 Inclusive Communities Arts, Events & Libraries Family, Youth & Children's Services Procurement and Contracts Governance 	
1.2.3 Provide healthy food options at Council run After School Hours Care programs, guided by the Vic Kids Eat Well program.	 Family, Youth & Children's Services 	Inclusive CommunitiesBetter Health Network	• Children
1.2.4 Provide first foods professional development for Maternal and Child Health nurses (VicHealth Local Government Partnership).	 Family, Youth & Children's Services 		• Children
1.2.5 Provide community programs about cooking on a budget to support people to eat well while the cost of living is high.	Better Health Network	Inclusive Communities	Low income

1.3 Improve mental wellbeing

Action	Lead	Pa	rtner	Ta	arget groups
1.3.1 Support the community focused Kingston Mental Health	 Inclusive Communities 	•	Family, Youth & Children's	•	People living with mental ill-
Working Group with relevant stakeholders to foster effective			Services		health
partnerships and collaboration and improve support service		•	Derrimut Weelam Gathering	•	Children
pathways.			Place	•	Young people
		•	Uniting (Mental Health Hub	•	Older People
			Cheltenham)	•	Carers
		•	Brotherhood of St Laurence		
			(NDIS Area Coordinator)		
		•	Danny Frawley Centre at St		
			Kilda FC		
		•	Better Health Network		

		Family Life / School Focused Youth Service Alfred Carers A Path to Follow Inc Southeast Suicide Prevention Network Victoria Police EACH Community Centres & Neighbourhood Houses Bayside Glen Eira Kingston Local Learning and Employment Network	
1.3.2 Provide mental health and wellbeing education and training to diverse community groups, including mental health first aid.	Inclusive Communities •	Derrimut Weelam Gathering Place Mental Health Working Group Sporting clubs and Associations Women's Health in the South East Community Centres & Neighbourhood Houses	Older peopleWomen
1.3.3 Scope opportunities to partner with Reclink to improve mental health and social connection through the provision of targeted sport, recreation and art activities for diverse community groups.	Inclusive Communities •	Reclink Active Kingston Family Life	Young PeopleOlder people
1.3.4 Recruit LGBTQIA+ representatives to the community focused Kingston Mental Health Working Group.	Inclusive Communities		• LGBTQIA+
1.3.5 Provide training and/or resources to community centres, neighbourhood houses and sporting clubs to prevent/reduce mental health issues related to violence and discrimination against LGBTQIA+ people.	Inclusive Communities •	Community Centres & Neighbourhood Houses Sporting Clubs and Associations	• LGBTQIA+

1.4 Reduce harm from alcohol and other drugs, smoking and gambling

Actions	Lead	Partner	Target groups
1.4.1 Lead localised Kingston advocacy campaigns aligned with the Alliance for Gambling Reform advocacy agenda to prevent and reduce gambling harm.		Advocacy, Communications & EngagementAlliance for Gambling Reform	 People experiencing harm from gambling
1.4.2 Increase awareness and knowledge in the community about gambling harm and the affects it has on the community by supporting local organisations and providing customised education.	 Inclusive Communities 	 Advocacy, Communications & Engagement Arts, Events & Libraries Community Centres & Neighbourhood Houses Gambler's Help Southern 	 Multicultural people Young people Older people Low income People experiencing harm from gambling
1.4.3 Develop partnerships with and provide support to organisations, services and the community to address the impacts of gambling harm in Kingston and improve pathways to gambling support services.	 Inclusive Communities 	Gambler's Help Southern	People experiencing harm from gambling
1.4.4 Promote information about Council's Alcohol-Free Zones and partner agency health messages to reduce harmful alcohol and drug use through Council's media channels.	Compliance & Amenity	 Advocacy, Communications & Engagement Family, Youth & Children's Services 	Young peopleMulticultural people
1.4.5 Educate the community about smoking/vaping laws and no-smoking /no vaping areas through Council's media channels and local signage to reduce tobacco-related harm.	 Compliance & Amenity 	 Advocacy, Communications & Engagement 	
1.4.6 Amplify anti-smoking campaigns with a focus on vaping and young people (VicHealth Local Government Partnership).	 Inclusive Communities 	 Family, Youth & Children's Services Better Health Network VicHealth South East Public Health Unit 	Young peopleChildren
1.4.7 Provide additional education to businesses on Vape products to reduce sales to minors.	 City Economy and Innovation 	Inclusive Communities	• Businesses
1.4.8 Educate school age children about vaping / being vape free and being a safe pedestrian to reduce vaping rates and exposure to secondhand vaping.	 Infrastructure 	Secondary schoolsBetter Health Network	Young peopleChildren
1.4.9 Update smokefree / no-smoking signage to include vapefree/no-vaping	Compliance & Amenity	Inclusive Communities	

Work with community groups and sporting clubs to reduce	•	Inclusive Communities	•	Better Health Network	•	Community groups
reliance on funding or support received from the gambling					•	Sporting clubs and
industry, as per the Gambling Action Plan (2021-25).						Associations

Goal 2. A safe and secure community

Kingston is a safe, respectful and supportive place for all to live, work and play, that is free from all forms of inequality and violence.

2.1 Improve safety in the home and community

Actions	Lead	Partner	Target groups
2.1.1 Raise awareness about safety in the community through promotion and provision of information related to scams, vehicle security, home safety, business safety and online safety.	 Inclusive Communities 	 Advocacy, Communications & Engagement Community Centres & Neighbourhood Houses Arts, Events & Libraries Customer Service Neighbourhood Watch Victoria Police 	 Older people Multicultural people People with disabilities Aboriginal & Torres Strait Islander people Young people
2.1.2 Support services to prevent, respond and recover from crime and emergencies through the Community Safety Advisory Committee and delivery of Council emergency management activities.	 Inclusive Communities 	 Emergency Management Compliance & Amenity State Emergency Service (SES) Fire Rescue Victoria (FRV) Country Fire Authority (CFA) Ambulance Victoria & St John Ambulance Lifesaving Victoria VicRoads Victoria Police Department of Justice & Community Safety (DoJ&CS) 	

2.1.3 Partner with Victoria Police and other stakeholders to	Inclusive Communities	Vic	ctoria Police	
coordinate responses to safety concerns in Kingston.		• Oth	her partners as relevant	
2.1.4 Provide effective animal management services to enable	Compliance & Amenity			
our community to have safe interactions with animals in the				
community.				
2.1.5 Review Council's processes and procedures for pool	 Municipal Building Surveyors 			
regulation and enforcement.	Department			
2.1.6 Explore Council's risk mitigation for water safety on the	Inclusive Communities	• Infi	frastructure	
foreshore and the feasibility of paid lifeguards in the summer.		• Life	esaving Victoria	

2.2 Improve feelings of safety in the home and community

Actions	Lead	Partner	Target groups
2.2.1 Design public spaces using safer design principles in Council planning (such as visible sightlines and passive surveillance) to promote personal safety and public confidence in neighbourhoods.	Open SpaceActive Kingston	InfrastructureCity Works	
2.2.2 Advocate for the use of safer design principles in private developments and all public spaces of major projects (Level Crossing Removal, Suburban Rail Loop and Chain of Parks) delivered by Council and State Government.	City Strategy	Open Space	
2.2.3 Maintain public spaces to enhance feelings of safety through graffiti prevention and removal.	City Works	InfrastructureOpen SpaceInclusive Communities	 Women People with disabilities LGBTQIA+ Students
2.2.4 Prioritise locations that are affected by crime and antisocial behaviour for public art installations through the implementation of Kingston's Public Art Policy.	Arts, Events & Libraries	Inclusive CommunitiesCity Works	
2.2.5 Implement Kingston's CCTV camera program in compliance with legislation and Council Policy.	City Works	Inclusive Communities	
2.2.6 Develop the design of the new Aquatic and Leisure Centre for Kingston to create a safe and welcoming atmosphere.	Active Kingston	Inclusive CommunitiesCommunity Reference Group	

Promote the Park and Stride Program and Parking Around Our	 Infrastructure 	 Better Health Network 	 Children
School Maps to address congestion and safety around schools.			
Promote and deliver inclusive and appropriate aquatic education and 'Learn to Swim' programs across our diverse and multicultural community to reduce drownings and	 Active Kingston 		• Children
support health and wellbeing outcomes.			

2.3 Reduce the prevalence of family violence

Actions	Lead	Partner	Target groups
2.3.1 Improve community understanding of family violence, prevention and support through workshops, events and promotional campaigns (such as the Kingston Women of the Year Awards, International Women's Day civic event, 16 Days of Activism Against Gender-Based Violence and promoting healthy masculinities through programs such as Modelling Respect and Equality).	Inclusive Communities	 Advocacy, Communications & Engagement Arts, Events & Libraries Open Space AccessCare Active Kingston Family, Youth & Children's Services Kingston Prevention of Family Violence Working Group Community Centres & Neighbourhood Houses 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people
2.3.2 Provide training to build knowledge and capacity of community, organisations and businesses to increase understanding about family violence and gender equity, and support people who have experienced family violence, including children.	Inclusive Communities	 Advocacy, Communications & Engagement AccessCare Active Kingston Open Space Family, Youth & Children's Services Kingston Prevention of Family Violence Working Group Community Centres & Neighbourhood Houses 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people Men

2.3.3 Provide training to build knowledge and capacity of staff to increase understanding about family violence and gender equity, and support people who have experienced family violence, including children.	 People Support Inclusive Communities 	Family Violence Staff Support Officers	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people Men
2.3.4 Increase awareness of community members and staff who work with older people about recognising, preventing and responding to elder abuse though education, information provision and staff training.	 Inclusive Communities AccessCare 	 Peninsula Community Legal Centre Department of Families, Fairness & Housing (Commissioner for Senior Victorians) Respect Victoria Seniors Rights Victoria Kingston Prevention of Family Violence Working Group Community Centres & Neighbourhood Houses 	Older people
2.3.5 Foster strong collaboration with local and regional strategic partners and networks, including coordination of the Kingston Prevention of Family Violence Working Group as a key advisory and consultation mechanism of Council.	• Inclusive Communities	 Community partners and organisations Kingston Prevention of Family Violence Working Group In Touch Multicultural Centre Against Family Violence Bayside Peninsula Integrated Family Violence Partnership Better Health Network / Division of Family Violence 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people

2.3.6 Advocate for policy, legislative and institutional reform to support gender equality, family violence prevention and sexual and reproductive health. Such as advocating for reproductive rights, childcare accessibility, preventing violence against sex industry workers and support for children as victims of family violence.	Inclusive Communities	 Family, Youth & Children's Services Kingston Prevention of Family Violence Working Group Community partners and organisations 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people
2.3.7 Advocate for and support increased services for community members at risk of choosing to use violence, to receive education and interventions that promote respectful relationships and help prevent (re)offending.	Inclusive Communities	 Family, Youth & Children's Services Kingston Prevention of Family Violence Working Group Community partners and organisations 	People at risk of perpetrating violence
2.3.8 Research how Council can support family violence victim survivors, including children, to feel safe, connected, heard and empowered. Such as through opportunities to share their stories in Council and community activities.	• Inclusive Communities	 Teams engaged with community Family Violence Staff Support Officer network Council Advisory Committees Emerge Women & Children's Support Network South Eastern Centre Against Sexual Assault Community Centres & Neighbourhood Houses Kingston Prevention of Family Violence Working Group 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people
2.3.9 Deliver place-based programs, projects, interventions and other initiatives in places identified as higher risk for violence and harassment (such as public messaging on signs, bins and public toilets, and targeted programs).	Inclusive Communities	 Arts, Events & Libraries Open Space City Works Family, Youth & Children's Services 	WomenPeople with disabilitiesLGBTQIA+

• (Community partners and
	organisations
• (Community Centres &
1	Neighbourhood Houses

Deliver 16 Days of Activism Against Family Violence	Inclusive Communities	Advocacy, Communications	Aboriginal and Torres Strait
community awareness campaign.		& Engagement	Islander people
		 Arts, Events & Libraries 	 People with disabilities
		Open Space	• LGBTQIA+
		 AccessCare 	 Multicultural people
		Active Kingston	Older people
		 Family, Youth & Children's 	• Women
		Services	Young people
		 Kingston Prevention of 	
		Family Violence Working	
		Group	
		 Community Centres & 	
		Neighbourhood Houses	

Goal 3. A kind and connected community

Kingston is a welcoming and inclusive place with strong social connections across generations. Reconciliation, culture and diversity are embraced, valued and celebrated.

3.1 Increase participation in community activities and volunteering

Actions	Lead	Partner	Target groups
3.1.1 Support the delivery of programs to address the needs of multicultural residents including English classes, employment and career counselling, family violence support, housing advice and L2P driving program.	 Inclusive Communities 	South East Community LinksCommunity Centres & Neighbourhood Houses	Multicultural people
3.1.2 Support volunteering in the local community through provision of volunteer training, building capacity of	 Inclusive Communities 		Multicultural peopleOlder peopleYoung people

community groups and matching skilled volunteers to support			People with disabilities
groups. 3.1.3 Explore the need for a Kingston Volunteer Network to bring together agencies to collectively address declining volunteering rates and explore volunteering opportunities for people from diverse community groups and underrepresented groups.	 Inclusive Communities 	 Community Centres & Neighbourhood Houses Community partners and organisations 	People with disabilities
3.1.4 Improve processes and training for Council volunteers to meet Child Safe Standards requirements.	People Support	 Family, Youth & Children's Services 	Council volunteers
3.1.5 Share information about opportunities for people with a disability to engage in arts, culture, recreation and leisure programs through Council's networks and media channels.	 Inclusive Communities 	 Active Kingston Advocacy, Communications & Engagement Arts, Events & Libraries Family, Youth & Children's Services Community Centres & Neighbourhood Houses 	People with disabilities
3.1.6 Encourage the participation of people from diverse backgrounds and under-represented groups on Councils Advisory Committees through targeted promotional campaigns and networking with community groups and local services.	Inclusive CommunitiesGovernance	 Advocacy, Communications & Engagement Access and Equity Advisory Committee 	 Multicultural people Older people Young people People with disabilities LGBTQIA+ Aboriginal & Torres Strait Islander people
3.1.7 Promote and participate in the annual Pride March.	People Support	Inclusive Communities	• LGBTQIA+
3.1.8 Support all community groups and organisations to apply for Council grants through inclusive promotion of available grants and applicant support that reduces barriers to applying.	 Inclusive Communities 	Advocacy, Communications & Engagement	 Community groups and organisations Multicultural people People with disabilities LGBTQIA+ Aboriginal & Torres Strait Islander people
3.1.9 Provide information about available grant opportunities to support community groups and organisations to obtain	 Inclusive Communities 	 Advocacy, Communications & Engagement 	

appropriate funding for initiatives that improve health, safety and inclusion in Kingston.			
3.1.10 Acknowledge the contributions of volunteers in Kingston through the City of Kingston Awards programs and Kingston Women of the Year Awards.	Inclusive Communities	 Arts, Events & Libraries Advocacy, Communications & Engagement 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Men Young people

Establish an LGBTQIA+ community reference group as a part of the Access and Equity Advisory Committee to provide advice to Council on inclusive practices.	 Inclusive Communities 	People Support	• LGBTQIA+
Develop and commence implementation of a community leadership program to enhance leadership skills of women and people from diverse backgrounds.	Inclusive Communities	 Governance Local Government Victoria Municipal Association of Victoria Safe and Equal Victorian Local Governance Association 	 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Young people
Implement the Community Grants Review to increase access and equity for the community.	Inclusive Communities		Community groups and organisations
Deliver the Council Community Panel engagement program to improve opportunities for deliberative consultation and ensure a wide range of views are considered in key Council decisions. The program will include a pool of 200 members, a representative 45-member panel and will be available for other key projects to draw on members as needed.	Advocacy, Communications & Engagement		 Aboriginal and Torres Strait Islander people People with disabilities LGBTQIA+ Multicultural people Older people Women Men Young people

3.2 Reduce social isolation and loneliness

Actions	Lead	Partner	Target groups
3.2.1 Strategically review and plan for community groups with ageing volunteers who are less able to support group operations.	 Inclusive Communities 		Older people
3.2.2 Promote Kingston Libraries as a safe place for people to 'be' and connect with their community.	 Arts, Events & Libraries 		 People who are lonely People with disabilities Older people Families Young people
3.2.3 Provide spaces and opportunities for young people to meet and form friendships and connections through programs such as the FreeZa Committee and Aspendale Youth Cove.	 Family, Youth & Children's Services 	Community Centres & Neighbourhood Houses	Young people
3.2.4 Facilitate the weekly Queer in Kingston support group to provide social support to young people who may identify as same sex attracted, gender diverse or questioning their sexuality and gender.	 Family, Youth & Children's Services 		Young peopleLGBTQIA+
3.2.5 Create stronger connection with the LGBTQIA+ 55+ community through the annual Seniors Festival.	 Inclusive Communities 	 AccessCare Arts, Events & Libraries Community Centres & Neighbourhood Houses 	LGBTQIA+Older people
3.2.6 Collaborate with local organisations to review and plan service delivery resulting from the Aged Care Reforms to provide a complimentary spectrum of services for the local community.	 AccessCare 	Better Health NetworkAged care service providers	Older people

3.3 Reduce discrimination

Action	Lead	Partner	Target groups
3.3.1 Improve Kingston's recruitment procedures and	People Support	Inclusive Communities	Multicultural people
processes to minimise bias and create more equal			• LGBTQIA+
opportunities.			 People with disabilities
			Older people
3.3.2 Contribute to a more inclusive work environment	People Support	Inclusive Communities	Multicultural people
through training and celebration of key days, such as Cultural			 LGBTQIA+

Diversity Week, IDAHOBIT, NAIDOC Week, Wear it Purple day and International Day of People with a Disability.			 Aboriginal & Torres Strait Islander people People with disabilities
3.3.3 Advocate for asylum seekers by supporting the Back Your Neighbour campaign to deliver advocacy activities for people seeking asylum to access vital health and welfare services.	Inclusive Communities	Advocacy, Communications & Engagement	Multicultural people
3.3.4 Continue work to attain Rainbow Tick accreditation to provide a safe and inclusive workplace and services for the LGBTQIA+ community.	People Support	Inclusive Communities	LGBTQIA+
3.3.5 Finalise locations and LGBTQIA+ awareness days to fly the rainbow flag at Council buildings.	Inclusive Communities		LGBTQIA+
3.3.6 Provide and promote LGBTQIA+ educational resources to increase community awareness and inclusion.	Inclusive Communities	• Advocacy, Communications & Engagement	• LGBTQIA+
3.3.7 Implement Council's Gender Equality Action Plan to address systemic barriers that create gender inequality.	People Support	 Advocacy, Communications & Engagement Inclusive Communities Governance Customer Experience Information Services and Strategy 	WomenMenNon-binary people
3.3.8 Promote information and education resources about The Voice Referendum and Treaty to increase community awareness and understanding.	Inclusive Communities	Advocacy, Communications & Engagement	Aboriginal and Torres Strait Islander people

Implement the Innovate Reconciliation Action Plan (2022 – 2024) to advance reconciliation.	 Inclusive Communities 	 People Support Advocacy, Communications & Engagement Open Space Arts, Events & Libraries Procurement and Contracts Family, Youth & Children's Services 	Aboriginal and Torres Strait Islander people
Develop the All-Abilities Plan through a co-design process, to improve access and inclusion for people with a disability.	 Inclusive Communities 		 People with disabilities

3.4 Increase inclusion, respect and belonging

Actions	Lead	Partner	Target groups
3.4.1 Build the capacity of representatives from diverse faith communities to promote inclusion, respect and belonging in	Inclusive Communities		Multicultural peopleFaith groups
the community through participation on Kingston's Interfaith			r aith groups
Network.			
3.4.2 Support, deliver and promote events focused on awareness and celebration of our diverse community to increase knowledge about all cultures, faiths, human rights and discrimination (such as Cultural Diversity Week,	Inclusive CommunitiesPeople Support	Arts, Events & LibrariesCommunity Centres & Neighbourhood Houses	 Multicultural people LGBTQIA+ Faith groups Aboriginal and Torres Strait
IDAHOBIT, NAIDOC Week, LGBTQIA+ discrimination, International Day of People with a Disability, Kingston Women of the Year Awards and the Spring Fair).			Islander people People with disabilities Women
3.4.3 Include images of people from diverse backgrounds in a positive way in Council documents and promotional materials to foster respect and inclusion in the community.	• • • • • • • • • • • • • • • • • • • •	Inclusive Communities	 Older people Multicultural people LGBTQIA+ Faith groups Aboriginal and Torres Strait Islander people People with disabilities
3.4.4 Develop a young women's leadership program for young leaders to support inclusion and belonging of young people from diverse backgrounds in community life.	 Family, Youth & Children's Services 		Multicultural peopleYoung womenLGBTQIA+
3.4.5 Facilitate a local Aboriginal and Torres Strait Islander Elders program at the Derrimut Weelam Gathering Place to promote social connection and belonging.	Inclusive Communities	 Derrimut Weelam Gathering Place 	 Aboriginal and Torres Strait Islander people
3.4.6 Engage with international students through tertiary institutions to encourage greater participation in community life and awareness of community responsibilities.	Inclusive Communities	 Advocacy, Communications & Engagement 	International students
3.4.7 Investigate information needs and gaps of newly arrived residents, including international students, regarding community responsibilities and life in Australia.	 Inclusive Communities 		Newly arrived residents

3.4.8 Develop a business awards program recognising	 City Economy & Innovation 	 Inclusive Communities 	 Businesses
employment initiatives to improve diversity and inclusion			
outcomes.			

Deliver and support events that promote awareness and celebration of Kingston's diverse communities, including the 'Dialogues' workshop program.	Arts, Events & Libraries		 Multicultural people LGBTQIA+ Faith groups Aboriginal and Torres Strait Islander people People with disabilities Women
Increase opportunities for people with a disability to engage in arts and culture programs, fostering an innovative, inclusive and diverse community.	Arts, Events & Libraries		People with disabilities
Continue to support the Derrimut Weelam Gathering Place to develop new programs to increase community engagement.	Inclusive Communities		 Aboriginal and Torres Strait Islander people
Prioritise female participation in sport and access to facilities, grounds and match times, through the 'Change of Our Game' initiative.	Active Kingston	Better Health Network	GirlsWomen
Continue to explore opportunities for the procurement of goods, services and works that provide community benefit through the engagement of Aboriginal and Torres Strait Islander businesses, social benefit providers and/or other social enterprises.	Procurement and Contracts		 Aboriginal and Torres Strait Islander people People with disabilities Women Multicultural people

Goal 4. A liveable community

Kingston is a sustainable and resilient place where people have equitable access to natural, built, social and economic environments.

4.1 Increase preparedness and resilience for the impacts of climate change

Actions	Lead	Partner	Target groups
4.1.1 Progress development of a Climate Adaptation Plan to serve as a guide for supporting Council staff and community members to adapt to the impacts of climate change.	 City Strategy 	Inclusive CommunitiesInfrastructureOpen Space	 Older people People with disabilities People who are homeless Children under 5 years old People with chronic health conditions
4.1.2 Update planning policies, processes and assessments to improve environmentally sustainable designs in the community.	 City Development 	City Strategy	 Developers (public and private)
4.1.3 Support Emergency Relief organisations with networking opportunities.	 Inclusive Communities 		Low incomePeople who are homeless

Deliver targeted education / information sessions in line with the Urban Cooling Strategy (2020 – 2030) to better understand the impacts of climate change on vulnerable residents.	City Strategy	Inclusive CommunitiesAccessCareArts, Events & Libraries	Low incomePeople who are homeless
Participate in the Southeast Council's Climate Change Alliance project to increase community resilience to the impacts of climate change.	City Strategy	 Inclusive Communities Infrastructure (emergency management) 	 Older people People with disabilities People who are homeless Children under 5 years old People with chronic health conditions

4.2 Increase the availability of social and affordable housing

Actions	Lead	Partner	Target groups
4.2.1 Deliver the Community Connection Program to connect	 AccessCare 		 People who are homeless
community members who are homeless or at risk of			
homelessness with relevant housing programs.			
4.2.2 Continue to advocate for and encourage increased	 City Development 	 City Strategy 	 Low income
contributions to social and affordable housing offerings		 Inclusive Communities 	 People who are homeless
through negotiations with planning permit applicants.		 Property Services 	
		 Homes for Victoria 	
		 Housing associations 	

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Implement the Social and Affordable Housing Strategy and	City Strategy	•	Inclusive Communities	•	Low income
continue to explore housing opportunities with private		•	AccessCare	•	People who are homeless
developers on key government strategies and provide support		•	Private developers		-
to the Homes for Homes initiative.		•	Homes for Homes		

4.3 Increase equitable participation in the workforce and local economy

Actions	Lead	Partner	Target groups
4.3.1 Establish a new partnership with a start-up provider to	City Economy & Innovation	 Holmesglen Tafe 	 Young people
support local entrepreneurs.			
4.3.2 Establish a Kingston employment services providers loca	City Economy & Innovation	 Inclusive Communities 	 Multicultural people
network to pursue and enhance regional collaborative		 Wellsprings for Women 	 Unemployed people
opportunities.		 Outlook Australia 	 People with disabilities
		 Holmesglen Tafe 	 Young people
4.3.3 Deliver the work ready program to equip young people	 Family, Youth & Children's 		 Young people
with skills and knowledge for employment.	Services		
4.3.4 Deliver the financial literacy program to increase	 Family, Youth & Children's 		 Young people
knowledge about how to be financially responsible.	Services		
4.3.5 Support employment opportunities for people who are	 City Economy & Innovation 	 Inclusive Communities 	 People with disabilities
unemployed through the Jobs Victoria Advocates Program		 Wellsprings for Women 	 Multicultural people
(particularly people with a disability and people from non-		 Brotherhood of St Laurence 	
English speaking backgrounds).			

4.3.6 Explore opportunities to build LGBTQIA+ inclusion in	 Inclusive Communities 	 City Economy & Innovation 	LGBTQIA+
workplaces through the Kingston employment services		 Wellsprings for Women 	
provider local network.		Outlook Australia	
		 Holmesglen Tafe 	

Develop a Kingston Economic Development Strategy to	City Economy & Innovation	 Inclusive Communities 	
provide a long-term vision for sustainable economic growth			
that supports maintaining and diversifying local jobs.			

4.4 Increase the accessible and equitable supply of facilities, services and activities

Actions	Lead	Partner	Target groups
4.4.1 Ensure accessibility is considered in the planning and	 Infrastructure 	 Inclusive Communities 	 People with disabilities
maintenance of facilities, infrastructure and places to support	Open Space		 Older people
access for people of all abilities.	 Project Management Office 		
	 Active Kingston 		
4.4.2 Provide opportunities to promote and deliver inclusive	 Active Kingston 	 Sports Clubs and 	 People with disabilities
access to sport and recreation facilities.	 Inclusive Communities 	Associations	 Older people
		 Community Centres & 	 Multicultural people
		Neighbourhood Houses	LGBTQIA+
		 Better Health Network 	
4.4.3 Identify signage requirements through the Wayfinding	Open Space		
Strategy to inform future installations.			
4.4.4 Undertake research to identify vulnerable community	 Inclusive Communities 		 Vulnerable people
groups in Kingston and any structural barriers experienced.			

Commence development of the Community Infrastructure Framework to plan for community needs now and into the future.	Inclusive Communities	 Active Kingston Arts, Events & Libraries City Works Family, Youth & Children's Services Infrastructure
		Open Space

		City Strategy	
Review Council's early years infrastructure requirements	 Family, Youth & Children's 	 Inclusive Communities 	 Families with pre-school
considering Victorian Government announcements.	Services		aged children
Enhance community access and shared use of community	 Inclusive Communities 		
facilities through implementing the Kingston Community			
Facilities – Access and Shared Use Policy.			

4.5 Increase access to improve amenity of open spaces and the natural environment

Actions	Lead	Partner	Target groups
4.5.1 Engage with targeted community groups, the Access and	 Open Space 	 Inclusive Communities 	 Older people
Equity Advisory Committee and Interfaith Network to gain			 Multicultural people
information for the draft Open Space Strategy to improve the			 People with disabilities
accessibility and inclusion of outdoor public spaces.			LGBTQIA+
			Women
4.5.2 Ensure master plans provide for accessible, quality	 Open Space 		 Older people
public open spaces for passive and active recreation.	 Active Kingston 		 Multicultural people
			 People with disabilities
			LGBTQIA+

Implement Year One actions of the Kingston Open Space Strategy (2023–33) to ensure accessible, safe and well utilised open spaces in Kingston for our community.	Open Space	 Older people Multicultural people People with disabilities LGBTQIA+ Women
Continue to investigate opportunities to improve public access and connectivity along the coastline, while recognising and protecting culturally and environmentally sensitive areas.	Open Space	

Goal 5. An informed and empowered community

Kingston is a place that ensures all members of the community have access to appropriate information to make informed decisions about their diverse health, education and lifelong learning needs.

5.1 Improve provision of accessible health and wellbeing information, programs and services

Actions	Lead	Partner	Target groups
5.1.1 Redevelop Kingston Youth Services website and social media platforms to ensure it is accessible, secure, and customer focused.	 Advocacy, Communications & Engagement 	Family, Youth & Children's Services	Young people
5.1.2 Redevelop the Kingston Arts website to ensure it is accessible, secure and customer-focussed.	 Advocacy, Communications & Engagement 	Arts, Events & Libraries	
5.1.3 Redevelop the Kingston Active website to ensure it is accessible, secure and customer-focussed.	 Advocacy, Communications & Engagement 	Active Kingston	
5.1.4 Support community groups through training and information to develop accessible website content for the new integrated community directory.	Inclusive Communities		Community groups
5.1.5 Provide information to the community in a variety of accessible formats to ensure Council communication is accessible and inclusive (such as online, social media, print, translated materials and easy English)	 Advocacy, Communications & Engagement 		 Multicultural people People with disabilities Non-digital community members
5.1.6 Investigate opportunities for Council provided information displays at local shopping precincts to promote health and wellbeing information.	Inclusive Communities	 Advocacy, Communications & Engagement City Economy & Innovation Local Traders Associations Local health providers 	
5.1.7 Provide culturally sensitive health and wellbeing information and service referrals to local Aboriginal and Torres Strait Islander community members.	Inclusive Communities	Derrimut Weelam Gathering Place	 Aboriginal and Torres Strait Islander people
5.1.8 Promote the diverse range of programs, services, events and activities provided by Kingston Council in new ways to reach community members that are unaware.	Inclusive Communities	Advocacy, Communications & Engagement	
5.1.9 Promote LGBTQIA+ inclusive initiatives and support services to the community via Council's networks and media	Inclusive Communities	Advocacy, Communications & EngagementLGTBQIA+ services	• LGBTQIA+

channels such as Kingston Your City and Your Voice newsletters.		Local health providersCommunity groups	
Council Plan (2021-2025) Year 3 Annual Action Plan			
Translate and convert key printed materials to ensure non- digital community members have access to information	Advocacy, Communications & Engagement	 Inclusive Communities 	 Multicultural people People with disabilities Non-digital community members

5.2 Increase participation in lifelong learning and education

Actions	Lead	Partner	Target groups
5.2.1 Review mix of long day care, sessional and full-day	 Family, Youth & Children's 		 Pre-school aged children
kindergarten programs provided by the Family and Children's	Services		 Families
Centres to ensure services continue to meet community			
needs.			
5.2.2 Support young people to develop soft employability	 Family, Youth & Children's 	 Community Centres & 	 Young people
skills through short courses aligned to their interests and	Services	Neighbourhood Houses	
hands on experience through Youth Services committees.			
5.2.3 Provide programs and information to the community	 Inclusive Communities 	 Arts, Events & Libraries 	 Older people
regarding life transitions such as retirement planning, financial		 AccessCare 	 Multicultural people
literacy, transport and entry into aged care.		 Community Centres & 	 People with disabilities
		Neighbourhood Houses	
5.2.4 Develop and promote quarterly What's On guides for	Arts, Events & Libraries		
Libraries to provide topical and accessible programs that meet			
community needs.			

Provide digital literacy programs with access to computers	AccessCare	 Arts, Events & Libraries 	Older people
and iPads to enable people to better access services and		Community Centres &	 Multicultural people
connect socially online		Neighbourhood Houses	 People with disabilities