

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|--|---|------------|-----------------------------|--|---|---------------------------|
| Promotion - Information and promotion of active leisure opportunities | As part of Council's efforts to improve promotion of active leisure and recreation opportunities and facilities develop a map based directory which provides information on a location/suburb basis as well as an activity basis (e.g. where can people participate in walking, swimming, tennis). Distribution of this information should be targeted to best suit the requirements of different demographic groups. | Short Term | <i>Sport and Recreation</i> | <i>Media and Communications, Community Engagement, Youth Services, Parks</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers. | <i>Existing Resources</i> |
| Promotion - Information and promotion of active leisure opportunities | Research and identify the most suitable methods for promoting active leisure and recreation programs and facilities to the local community and visitors. | Short Term | <i>Sport and Recreation</i> | <i>Community Engagement, Youth Services, Media and Communications,</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Promotion - Information and promotion of active leisure opportunities | Develop a local promotional campaign to increase awareness of the health and social benefits associated with active leisure and recreation participation. | Short Term | <i>Sport and Recreation</i> | <i>Media and Communications, Local media</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Prepare a checklist for new leisure facility projects which ensures that relevant input about access requirements is incorporated in the early stages of a project. Seek input from Council staff who work with older adults, people with a disability, CALD groups, women, and young people. | Short Term | <i>Sport and Recreation</i> | <i>Community Buildings, Parks, Community Engagement, Youth Services.</i> | Local community organisations; Kingston service providers. | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a | Establish interest in use of a facility by new groups before the planning stages of any refurbishment or redevelopment work (Stakeholder Analysis to extend beyond existing users) | Ongoing | <i>Sport and Recreation</i> | <i>Community Engagement, Youth Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation | <i>Existing Resources</i> |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|--|--|------------|-----------------------------|--|--|---------------------------|
| broad range of people | | | | | providers | |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Actively encourage shared use/new users without compromising purpose of facility – identify existing Council facilities which have the capacity to be used by additional groups without compromising use of the facility by existing users (consider co-location of complimentary service providers or organisations). Following identification of appropriate facilities, establish shared use agreements to support shared use arrangements. | Short Term | Community Engagement | <i>Sport and Recreation, Youth Services, Property Services, Community Facilities</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Continue to implement the 2005 Open Space Strategy – a major outcome of this Strategy is a realisation of a broad range of open space sites which serve a range of functionalities e.g. social family recreation spaces, trails, sport, play etc. | Short Term | Sport and Recreation | <i>Parks, City Strategy</i> | Kingston residents | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Amend the Kingston Pavilion Development Strategy to include a requirement that all new or refurbished regional and municipal sporting pavilions be designed to allow flexible usage of available space for use by other community organisations outside times at which the facility is used for sporting purposes. | Short Term | Sport and Recreation | <i>Community Buildings</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Provision of a broad range of active leisure choices which reflect community aspirations and interests as well as Kingston’s demographic structure | For the top ten activities identified by Household Survey Respondents as activities they would like to participate in but do not (or cannot), undertake an assessment of local opportunities to participate in such activities. If warranted, complete a cost-benefit analysis to determine how any gap can best be addressed, and by whom. | Short Term | Sport and Recreation | | <i>Other sporting Associates</i> | <i>Existing Resources</i> |
| Key Participation Desires – | Increase (or reallocate) financial resources to the implementation of the Kingston 2009-2013 Cycling and | Short Term | Sport and Recreation | <i>Traffic and Transport, Roads and</i> | | <i>Existing</i> |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|---|--|-------------|---|--|---|---|
| Walking and Cycling | Walking Plan. | | | <i>Drains, Parks</i> | | <i>Resources</i> |
| Key Participation Desires – Swimming | Develop long term strategies for provision of swimming facilities (both indoor and outdoor) in Kingston. | Short Term | Leisure Services | <i>Sport and Recreation</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers | \$40,000 |
| Coordinated approach to planning, delivery and development of active leisure | Establish a Sport and Recreation Reference Group comprised of local representatives from Councillors, organisations, service providers, community groups and the professional leisure industry in order to ensure a collaborative response and approach to planning and provision of active leisure facilities, programs and promotional material in Kingston. | Short Term | Sport and Recreation | | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, Sport and Recreation Victoria, VicHealth | <i>Existing Resources</i> |
| Access and connectivity to the foreshore | Prioritise completion of cycling and walking facility projects which increase access to the foreshore. | Ongoing | Sport and Recreation | <i>Parks, City Strategy, Environment Planning, Traffic and Transport</i> | Kingston Bicycle Users Group, Bicycle Victoria, local cyclists and walking groups, Kingston residents | <i>To be determined on a project by project basis</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Review Facility Usage Agreements when they are due for renewal to determine the facility's suitability for use by the current tenant i.e. has the user outgrown the facility, is the group still a sustainable group meeting an identified local need, are there other potential users of the facility etc. | Medium Term | Sport and Recreation, Community Engagement | <i>Property Services</i> | Local community organisations; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, | Conduct a feasibility study regarding the adequacy of local provision of Indoor Sport Spaces. | Medium Term | Sport and Recreation | <i>Community Engagement, Property Services, Leisure Services</i> | Local community organisations; Kingston service providers; community focussed | \$20,000 |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|--|--|-------------|---|--|---|---------------------------|
| and encourage use by, a broad range of people | | | | | leisure and recreation providers, local schools | |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | To determine any gaps or surpluses in existing facility provision, assess the current level of active leisure facility provision in Kingston against the identified demand for facilities. This should be linked closely to the participation data obtained via the Household Surveying process. | Medium Term | Sport and Recreation | <i>Community Engagement, Property Services, Leisure Services, Youth Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Increase internal awareness of Council's 2005 Open Space Strategy: Sport and Recreation should actively encourage strategic delivery of the recommended outcomes of the Open Space Strategy – this could include educating Council departments about the role they can play in achieving the recommended outcomes by providing a more specific document that's easily referred to during their daily work regimes. | Medium Term | Sport and Recreation | <i>Parks, City Strategy, Environment Planning, Traffic and Transport, Community Engagement</i> | Kingston residents, visitors to Kingston | <i>Existing Resources</i> |
| Facility provision (including flexible design) which produces appealing spaces that are available to, and encourage use by, a broad range of people | Proactively examine joint development options with local schools and private providers where appropriate. | Medium Term | Sport and Recreation | | Local schools, private leisure providers, other landowners | <i>Existing Resources</i> |
| Provision of a broad range of active leisure choices which reflect community aspirations and interests as well as Kingston's demographic structure | Review Facility Usage Agreements when they are due for renewal to determine the facility's suitability for use by additional service providers which offer alternative participation opportunities and choices to the community. | Medium Term | Sport and Recreation, Community Engagement | <i>Property Services</i> | Local community organisations; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Key Participation Desires – Swimming | Investigate and determine feasibility of the creation of a 'swimming pool' in the bay. | Medium Term | Sport and Recreation | <i>Sport and Recreation, Environment</i> | Kingston residents, swimming clubs, | \$10,000 |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|---|--|-------------|-----------------------------|---|--|---------------------------|
| | | | | <i>Planning, Property Services</i> | neighbouring LGAs, Department of Sustainability and Environment | |
| Key Participation Desires – Swimming | Undertake additional study to identify reasons why people express a need for additional swimming facilities, or greater access to existing facilities. Consider access to transport, car parking, affordability, public access, availability of pool space during high demand times | Medium Term | Leisure Services | <i>Sport and Recreation, Community Engagement, Youth Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, neighbouring LGAs | <i>Existing Resources</i> |
| Availability of funding including Council’s Community Grants Program | Identify key demographic groups within the community who experience difficulty accessing active leisure programs and facilities and develop a fees and charges approach (for active leisure use of Council owned and managed facilities) which reflects the importance of their involvement in active leisure and their ability to pay for such involvement. | Medium Term | Sport and Recreation | <i>Community Engagement, Youth Services, Property Services Leisure Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, neighbouring LGAs | <i>Existing Resources</i> |
| Availability of funding including Council’s Community Grants Program | Review the Kingston Community Grants Program criteria to include priority areas for the distribution of funding to active leisure programs and facilities e.g. programs for women, older adults, young people, social spaces for young people etc. | Medium Term | Community Engagement | <i>Sport and Recreation, Leisure & Culture, Youth Services</i> | | <i>Existing Resources</i> |
| Availability of funding including Council’s Community Grants Program | Identify what projects/outcomes Council wishes to support as a joint venture and proactively identify potential funding sources/partners. Adopt a partnership approach to obtaining funding for addressing gaps in supply of local facilities. | Medium Term | Sport and Recreation | <i>Leisure Services, Community Engagement, Youth Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, neighbouring LGAs | <i>Existing Resources</i> |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|---|---|-------------|-----------------------------|---|---|---------------------------|
| Availability of funding including Council's Community Grants Program | Consider a role at Council to seek sponsorship for the provision of active leisure programs and facilities, and to support local organisations and groups to seek funding from a range of funding sources, not just Council's Community Grants Program. | Medium Term | Leisure and Culture | <i>Community Engagement, Youth Services, Leisure Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers | <i>Existing Resources</i> |
| Access and connectivity to the foreshore | Increase promotion of Kingston's foreshore including access points and facilities supportive of the foreshore's use i.e. bbqs, picnic facilities, bicycle parking. | Medium Term | Sport and Recreation | <i>Environment Planning, Parks</i> | Kingston residents, visitors to Kingston, Department of Sustainability and Environment | <i>Existing Resources</i> |
| Responsive active leisure resource allocation | Attract additional funding from external sources to increase the total pool of funding available to active leisure. | Medium Term | Sport and Recreation | <i>Community Engagement, Youth Services, Leisure Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools | <i>Existing Resources</i> |
| Standards and maintenance of existing facilities and open space | Effectively inform community about levels of service they can expect with regard to active leisure facilities and open space, via Council website and on-site at such facilities and spaces. | Medium Term | Sport and Recreation | <i>Community Buildings, Property Services, Parks</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, Kingston residents | <i>Existing Resources</i> |
| Key Participation Desires – Walking and Cycling | Support the activities of the Kingston Bicycle Users Group (and other local cycling and walking groups) through promotion of their activities to a broader range of Kingston based participants. | Longer Term | Sport and Recreation | <i>Community Engagement</i> | Kingston Bicycle Users Group | <i>Existing Resources</i> |
| Key Participation Desires – | Continue to resource, and if justified, expand the Walking Program established by the Community Engagement | Longer Term | Community Engagement | | Local community organisations; | <i>\$2,000 per</i> |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|---|--|-------------|-----------------------------|--|--|---------------------------|
| Walking and Cycling | Department. | | | | Kingston service providers; local walking groups | <i>annum</i> |
| Key Participation Desires – Walking and Cycling | Continue to implement the 2005 Open Space Strategy – a major outcome of this Strategy is a realisation of trails within open space settings. | Longer Term | Sport and Recreation | <i>City Strategy, Parks, Property Services</i> | Kingston residents and visitors | <i>Existing Resources</i> |
| Availability of funding including Council’s Community Grants Program | Develop a contributions policy to guide negotiations with long term tenants of community facilities about financial contributions to facility upgrades or reconstruction. | Longer Term | Community Buildings | <i>Property Services, Sport and Recreation, Community Engagement</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, private providers. | <i>Existing Resources</i> |
| Responsive active leisure resource allocation | Submit external grant applications to state and federal funding sources to address the findings and recommendations of strategic Sport and Recreation work. | Longer Term | Sport and Recreation | <i>Community Engagement, Youth Services, Leisure Services</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools | <i>Existing Resources</i> |
| Responsive active leisure resource allocation | Keep abreast of Council’s Community Satisfaction Survey results as one measure of the success of its resource allocation efforts. | Longer Term | Sport and Recreation | | | <i>Existing Resources</i> |
| Responsive active leisure resource allocation | Influence criteria used for administering Council’s Community Grants Program to active leisure, in a way that assists Council to partner with local organisations to respond to emerging participation trends. | Longer Term | Sport and Recreation | <i>Leisure and Culture, Youth Services, Community Engagement</i> | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools | <i>Existing Resources</i> |
| Responsive active leisure resource allocation | Highlight any issues identified in Council (or other levels of governments’) City Strategy and trend analysis in | Longer Term | Sport and Recreation | <i>Community Engagement, Youth</i> | <i>na</i> | <i>Existing</i> |

| Key Focus Area | Action | Priority | Responsibility | Partners | Stakeholders | Cost Estimate |
|---|--|-------------|---|-----------------------------|---|---------------------------|
| | Council's five year capital works budget so that adequate funding is available when required, and not a significant period after the issue or participation trend first emerges. | | | <i>Services</i> | | <i>Resources</i> |
| Responsive active leisure resource allocation | Where justified, in response to changing leisure participation trends, increase (or reallocate) Council's financial or human resources to the provision of active leisure facilities and programs. | Longer Term | Sport and Recreation, Youth Services, Community Engagement | | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, Kingston residents and visitors | <i>Existing Resources</i> |
| Standards and maintenance of existing facilities and open space | Identify and understand community expectations in relation to open space maintenance and influence performance standards which are written in to service contracts. | Longer Term | Parks | <i>Sport and Recreation</i> | Kingston residents | <i>Existing Resources</i> |
| Coordinated approach to planning, delivery and development of active leisure | Establish a Sport and Recreation Reference Group comprised of local representatives from Councillors, organisations, service providers, community groups and the professional leisure industry in order to ensure a collaborative response and approach to planning and provision of active leisure facilities, programs and promotional material in Kingston. | Short Term | Sport and Recreation | | Local community organisations; Kingston service providers; community focussed leisure and recreation providers, local schools, Sport and Recreation Victoria, VicHealth | <i>Existing Resources</i> |